

**CABINET, 15<sup>th</sup> April 2019**

**PRESENT:** Councillor T Swift MBE (Leader, in the Chair)

Councillors B Collins, Metcalfe, Press, Scullion, Shoukat, Sutherland and MK Swift.

**133 APOLOGIES FOR ABSENCE**

There were no apologies for absence.

(Councillor B Collins arrived at 18.02 hours).

*(The meeting closed at 18.31 hours).*

**134 ADMISSION OF THE PUBLIC**

**RESOLVED** that under Section 100A(4) of the Local Government Act 1972 the public be excluded from the meeting for the following item of business on the grounds that it involves the likely disclosure of exempt information as defined in the stated paragraphs of Part 1 of Schedule 12A of the Act, namely:-

Hebden Bridge Community Association – Paragraph 3 – Financial or Business Affairs.

**135 MINUTES OF THE MEETING OF CABINET HELD ON 18<sup>TH</sup> MARCH 2019**

**RESOLVED** that the Minutes of the meeting of Cabinet held on 18<sup>th</sup> March 2019 be noted as a correct record and signed by the Chair.

**136 VOTE OF THANKS**

Councillor Scullion and Councillor T Swift spoke on behalf of Cabinet Members who wished to extend their best thanks to Councillor B Collins for his devoted hard work and service to local government, and particularly this Council and the people of Calderdale as he was not standing in the forthcoming Local Elections. In response, Councillor B Collins advised that he had enjoyed his time representing and serving the local community and had been fortunate to have been able to serve in Cabinet and play a part in the regeneration projects for Calderdale.

**RESOLVED** that the thanks and best wishes of Cabinet be extended to Councillor B Collins for his hard work and dedication as the Deputy Leader, Cabinet Member for Regeneration and Economic Strategy and Ward Councillor .

**137 QUESTION TIME**

Due to the publication of the notice of Election for the Council to be held on the 2<sup>nd</sup> May 2019 there was no Question Time at this Cabinet meeting.

**138 MODERN DAY SLAVERY**

Councillor Lynn, Deputy Chair of the Place Scrutiny Board presented a written report on Modern Day Slavery. On the 14th March, 2019, the Place Scrutiny Board considered a report which provided an update following Cabinet's agreement of the Supply Chain Transparency Statement and information on Modern Day Slavery: Position Statement and Action Plan. At the meeting they heard evidence from the Neighbourhoods Team within Calderdale Council, West Yorkshire Police and the Hope for Justice Charity. Under Rule 15 of the Overview and Scrutiny Procedure Rules at part 4 of the Constitution, Cabinet was required to consider reports from Scrutiny

**CABINET, 15<sup>th</sup> April 2019**

Boards where Scrutiny Board Members wished to make a recommendation to Cabinet based on the evidence heard at that meeting.

Councillor Press, Cabinet Member for Communities and Neighbourhood Services was pleased to receive the report and affirm comments made including reviews of the supply chains. She advised that in 12 months time a further report on Modern Day Slavery would be reviewed by Scrutiny.

**RESOLVED** that the Member Learning and Development Officer be requested to provide training on Modern Day Slavery and communication on issues about Modern Day Slavery be intensified.

**139 COUNCIL OPERATIONAL WASTE DISPOSAL – FUTURE PROCUREMENT ARRANGEMENTS**

Councillor Press, Cabinet Member for Communities and Neighbourhood Services presented a written report of the Director, Public Services seeking a review of the future procurement arrangements for the Council's Operational Waste Disposal. The 'Contract Relating to the Supply of Skip and Street Waste Transfer Services' which was currently in place for Safer Cleaner Greener and other services to use for the collection and disposal of waste arising from their day to day operations was up for renewal in October 2019. It was proposed to change the way the waste covered under this contract was dealt with and to carry out a combination of procurement exercises and possibly a contract variation to put new measures in place for this purpose, which would bring both financial and environmental benefits to the Council. This was particularly important as the current arrangements were generating a budget pressure of nearly £400k per annum which simply could not be sustained.

By splitting the waste into different types: street sweepings, green waste and skips for general waste/inert materials, this would open up the process to greater competition and reduce the need for relatively expensive skips, as well as meaning that the waste could be handled in a more efficient and environmentally-friendly manner. It was important that the Council managed and disposed of its own waste in a manner that was consistent with the aspirations underpinning Vision 2024 and particularly the ambition to build a sustainable future for Calderdale. This procurement exercise would ensure that the waste was dealt with higher up the Waste Hierarchy, thereby reducing environmental impacts and providing positive leadership for others to follow.

The report outlined the background information, options considered, financial, legal, environment, health and economic implications.

**RESOLVED** that the Director, Public Services be requested to undertake a procurement exercise for new arrangements to deal with the waste streams currently covered by the Contract Relating to the Supply of Skip and Street Waste Transfer Services and to incorporate Gulley Waste into these new arrangements be approved.

**140 VISITOR ECONOMY STRATEGY**

Councillor B Collins, Cabinet Member for Regeneration and Economic Strategy presented a written report of the Director, Regeneration and Strategy seeking

**CABINET, 15<sup>th</sup> April 2019**

approval of the Visitor Economy Strategy 2019 to 2024 which set out a strategic approach focussing on the following priorities:

- developing Calderdale within the strong Yorkshire brand ensuring our own distinctive local narrative is clear and consistent;
- growing the tourism sector and providing effective support for enterprising businesses to grow, and new businesses to establish; and
- placing culture at the heart of place making and an inclusive visitor offer, acknowledging that this is vital to both economic growth and our distinctive character.

Following Cabinet approval in 2015, a three year strategic plan to support the visitor economy in Calderdale had been delivered to raise the profile of Calderdale as a destination, support local business, help develop the tourism offer of the area through support for attractions and festivals and develop a strong cultural tourism offer. Much had been achieved over the life of the previous Visitor Economy Strategy, and it was important to reflect and celebrate the exciting and ambitious developments, which had helped the Council to develop and grow the agenda further.

The new 2019-2024 Visitor Economy Strategy, which had been strongly influenced by Calderdale's Vision 2024 and its five key themes, was a culmination of desk top research and face to face consultation. This had identified current national and regional trends and provided indicative evidence on how to shape the Borough's destinations profile to best effect going forward. The link between the future sustainability of our town centres and the visitor economy was now well understood. Visitors, and residents, were keen to have more of an experiential offer from our high streets, with entertainment and cultural activities expected and actively sought. More concentrated programming of events and exhibitions within Council owned cultural assets could support the growth of the current offer, responding to a strong appetite from performers and venue owners to run more events, but this would require additional revenue support to deliver. The Strategy had not been predicated on specific new funding availability; however it was important to secure additional funds, internal or external, if key initiatives were to be pursued.

The report outlined background information, options considered, financial, legal, environmental, health and economic implications.

**RESOLVED** that:

- (a) the progress made in the visitor economy over the life of the previous 2015-18 Plan, detailed at appendix 1 of the Director, Regeneration and Strategy's written report be noted;
- (b) the new Calderdale Visitor Economy Strategy 2019-2024 which sets out priorities and overarching actions for the next five years be approved; and

**CABINET, 15<sup>th</sup> April 2019**

(c) the establishment of multi-agency delivery groups to develop clear action plans in order to meet the priorities of the strategy be approved.

**141 HEBDEN BRIDGE COMMUNITY ASSOCIATION**

**(E)** Councillor Scullion, Cabinet Member for Resources, Performance and Business Change presented a joint written report of the Head of Finance and the Director, Regeneration and Strategy seeking consideration of a request by Hebden Bridge Community Association (HBCA) for a loan to re-finance the organisation and help ensure its continued sustainability. HBCA was incorporated in 2008 and registered as a charity in 2009. Its Memorandum of Association sets out the main aims. There was some risk to the Council in advancing a loan of this value to a relatively small organisation. This risk would partly be mitigated by the security which would be put in place.

The principle of lending to community organisations was however established by the Council in the investment strategy which was agreed by Council in September along with the criteria and limits under which this strategy operated. The loan to HBCA therefore fits within the new approach to social investment whilst still providing a financial return on the interest margin to the Council. The loan would also help meet some of the objectives within the Council's vision to create places which people wanted to live in and help creative industries thrive. This effectively retained the funding within the local economy and made an anchor organisation more sustainable moving forwards. Cabinet was asked to consider the request from HBCA for a loan on this basis

The report outlined background information, options considered, financial, legal, environmental, health and economic implications.

**RESOLVED** that:

(a) the request from Hebden Bridge Community Association for the loan as set out in the Head of Finance and Director, Regeneration and Strategy's written report in order to restructure its finances be approved; and

(b) the Head of Finance and the Head of Legal and Democratic Services be given delegated authority to develop and finalise the loan agreement with Hebden Bridge Community Association on the heads of terms set out in the Head of Finance and Director, Regeneration and Strategy's written report.